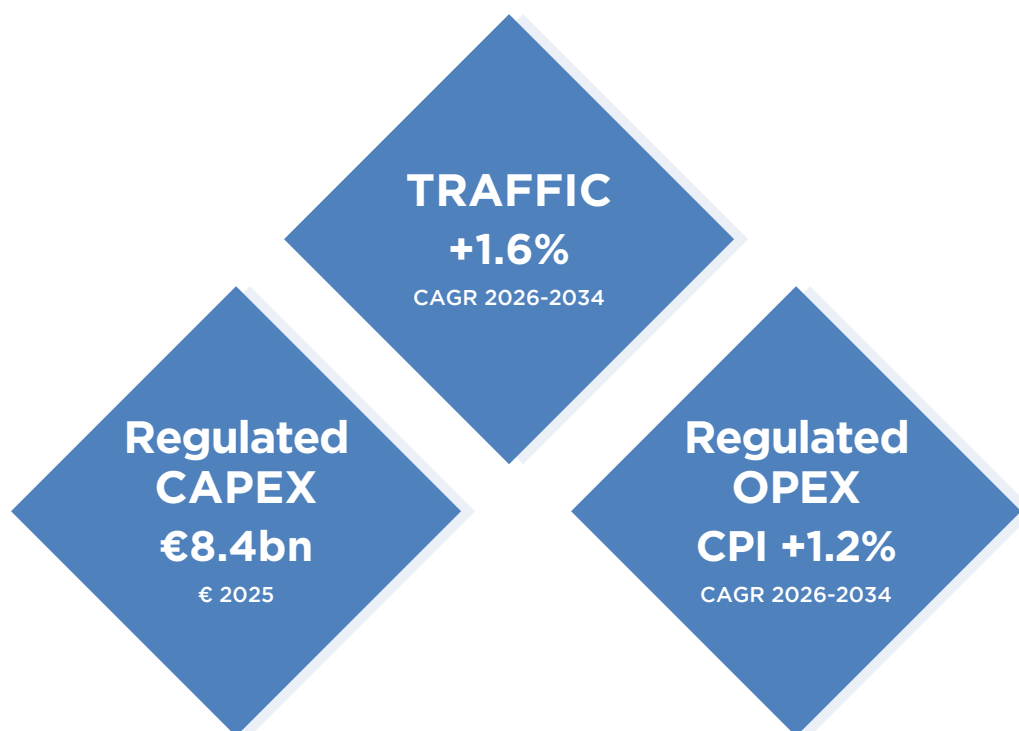
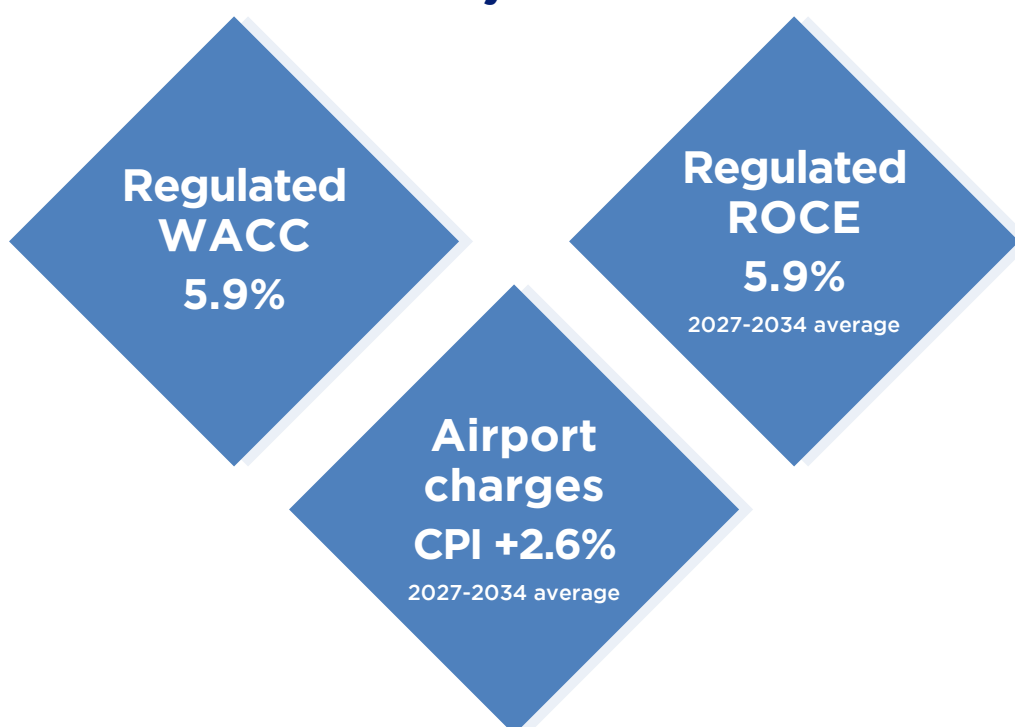


## KEY FIGURES



**A balanced regulation agreement  
2027-2034  
8 years**





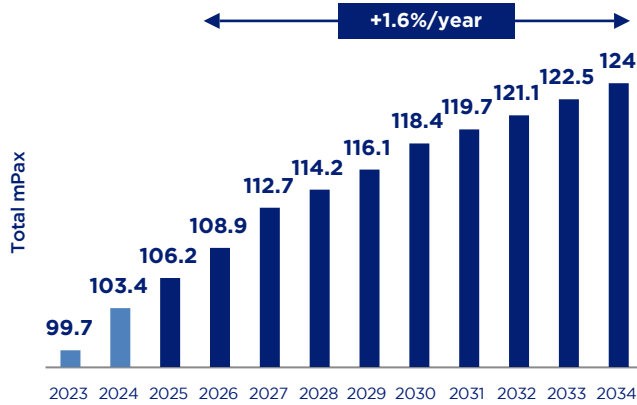
**Passengers +1.6%**  
Average annual increase  
in traffic 2026-2034

**Movements +0.9%**  
Average annual increase  
in movements 2026-2034

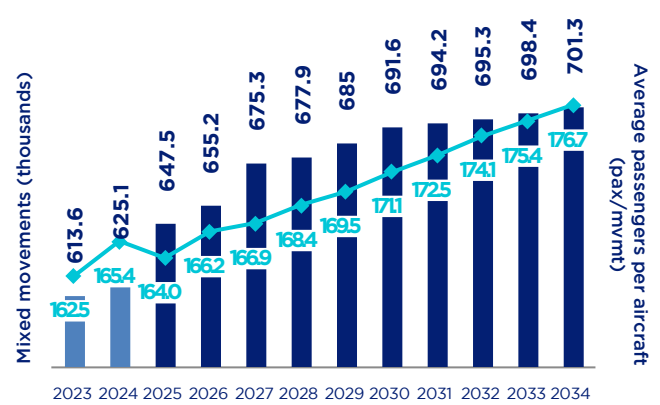


## GROWTH IN TRAFFIC AND MOVEMENTS DRIVEN MAINLY BY INTERNATIONAL TRAFFIC

PASSENGER TRAFFIC FORECASTS | (MPAX)



MVMT FORECASTS (excl. freight) | kMVMT



	Traffic by region (mPax)					Traffic by region (CAGR in %/year)
	2019 (actual)	2024 (actual)	2025	2030	2034	
Domestic	16.2	11.6	11.3	10.7	10.2	-1.5 %
Schengen	36.8	38.0	38.9	43.9	44.5	1.2%
EU excl. Schengen and the United Kingdom	6.8	6.0	6.0	6.3	6.3	0.9%
French overseas territories	4.7	4.7	4.9	5.4	5.6	1.7%
Other international	43.4	43.1	45.0	52.0	57.4	2.7%
<b>TOTAL</b>	<b>108.0</b>	<b>103.4</b>	<b>106.2</b>	<b>118.4</b>	<b>124.0</b>	<b>1.6%</b>

	Mixed movements (thousands)					Traffic by region (CAGR in %/year)
	2019 (actual)	2024 (actual)	2025	2030	2034	
Domestic	141.1	92.6	92.4	83.6	78.1	-1.8 %
Schengen	269.4	271.1	281.6	306.8	305.1	0.7%
EU excl. Schengen and the United Kingdom	56.7	45.4	45.4	46.5	46.0	0.5%
French overseas territories	14.0	13.7	14.1	15.4	15.9	1.6%
Other international	205.0	202.4	214.0	239.2	256.2	2.1%
<b>TOTAL</b>	<b>686.3</b>	<b>625.1</b>	<b>647.5</b>	<b>691.6</b>	<b>701.3</b>	<b>0.9%</b>



**Regulated CAPEX €8.4bn**  
2027-2034 investment plan

## AN INVESTMENT PLAN THAT IS INTEGRATED INTO A SUSTAINABLE APPROACH BY OPTIMISING EXISTING FACILITIES BEFORE DEVELOPING NEW CAPACITIES

€m 2025	2027	2028	2029	2030	2031	2032	2033	2034	TOTAL
Access and intermodality	87	110	128	127	174	146	139	114	1,026
Aviation support	134	162	148	132	106	106	98	111	997
Airside capacity	206	271	236	304	128	178	174	87	1,585
Baggage capacity	38	47	90	122	78	65	118	117	675
Terminal capacity	300	280	249	329	289	237	249	208	2,141
Passenger journeys in terminals	250	217	220	240	327	284	124	111	1,774
Preparation for the next ERA	0	0	0	0	0	7	97	137	241
<b>TOTAL</b>	<b>1,016</b>	<b>1,088</b>	<b>1,071</b>	<b>1,254</b>	<b>1,102</b>	<b>1,022</b>	<b>1,001</b>	<b>885</b>	<b>8,439</b>



**18 mPax**  
additional capacity<sup>1</sup>

Paris-Charles de Gaulle  
+14 mPax

Paris-Orly  
+4 mPax

**8 years (2027-2034)**

Duration of the ERA

Delivery of a project made up  
of coherent and interdependent  
infrastructures



<sup>1</sup> Net capacity gain taking into account the elimination of capacity (including T2G) and based on a 2024 capacity (impacted by EES) of 76 mPax at CDG and 33 mPax at ORY.



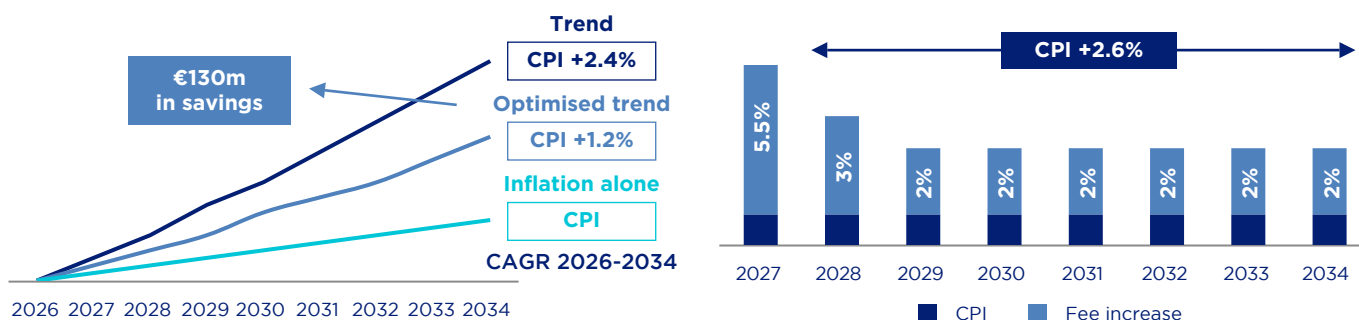
## Regulated OPEX CPI +1.2%

Average annual increase in regulated expenses 2026-2034

## Airport charges CPI +2.6%



Average annual airport charges increase 2027-2034



## 4 ADJUSTMENT FACTORS to ensure balanced risk sharing

	<b>TRAF</b> Traffic	Adjusts the airport charges cap if the actual income of the airport fund differs from the forecast income
	<b>INV</b> Investments	Adjusts the airport charges cap according to compliance with the overall investment amount and the delivery deadline for certain projects of the programme
	<b>QDS</b> Service quality	Adjusts the airport charges cap according to the level of service provided by Groupe ADP
	<b>LEX</b> Legal changes	Adjusts the airport charges cap in the event of a change in legal framework (laws, regulations, court decisions, administrative decisions, etc.), in particular for tax matters with a significant impact on expenses

## 11 SERVICE QUALITY INDICATORS with financial impact (bonus/penalties)

Availability indicators	Satisfaction indicators	Efficiency indicator
<ul style="list-style-type: none"> <li>Electromechanical equipment</li> <li>Baggage delivery belts</li> <li>Passenger boarding bridges</li> <li>400 Hz power supply</li> <li>Visual Docking Guidance Systems</li> <li>Pre-conditioned air equipment</li> <li>Self-check-in kiosks</li> <li>Automatic baggage drop-off</li> </ul>	<ul style="list-style-type: none"> <li>Overall satisfaction at departure - ACI-ASQ survey</li> <li>Overall connecting passenger satisfaction - ACI ASQ survey</li> </ul>	<ul style="list-style-type: none"> <li>Aviation security waiting times</li> </ul>

## CONVERGENCE OF ROCE AND WACC AT AN AVERAGE OF 5.9% over the duration of the ERA

