

COMPOSITION OF THE BOARD OF DIRECTORS	
DIRECTOR WHO REPRESENT THE STATE APPOINTED BY ORDER OF DECEMBER 17TH, 2025	
Mr Arthur FAUST	Director of Transport Investments at the State Investment Agency – Ministry of Economy, Finance and Industrial, Energy and Digital Sovereignty
DIRECTOR PROPOSED BY THE STATE AND APPOINTED, RENEWED OR RATIFIED BY THE GENERAL MEETING OF SHAREHOLDERS MAY 17TH, 2022, MAY 16TH, 2023 AND MAY 21ST, 2024	
Mr Pierre CUNEO	General Inspector of Finance
Ms Cécile de GUILLEBON	Chairman of ESSERTO
Ms Fanny LETIER	Co founder and President of GENEO capital and Chief Executive Officer of GENEO capital entrepreneur
Mr Stéphane RAISON	Senior VP in charge of installation of large consumption sites
Ms Perrine VIDALENCHE	Corporate director
DIRECTORS RENEWED BY THE GENERAL MEETING OF SHAREHOLDERS OF 21 MAY 2024 OR CO-OPTED BY THE BOARD OF DIRECTORS OF FEBRUARY 18TH, 2025 AND DECEMBER 17TH, 2025	
Mr Philippe PASCAL	Chairman and Chief Executive Officer of Aéroports de Paris
Mr Séverin CABANNES	Corporate director <i>Lead independent Director</i>
Ms Brigitte DAUBRY	Chief Executive Officer of AdvanCX <i>Independent Director</i>
Mr Olivier GRUNBERG	Deputy CEO and General Counsel of Veolia Eau France <i>Independent Director</i>
Ms Sylvia METAYER	Corporate director <i>Independent Director</i>
Société PREDICA	Represented by M. Matthieu LANCE, Deputy Chief Investment Officer, Head of Real Assets & Equity Stakes of Crédit Agricole Assurances Solutions <i>Independent Director</i>
DIRECTORS WHO REPRESENT EMPLOYEES, APPOINTED ON MAY 24TH, 2024, ON THE LIST SPONSORED BY THE	
Mr Fayçal DEKKICHE	CFDT
Ms Marie-Anne DONSIMONI	CFDT
Mr Moushine ELKETRANI	CGT
Mr Jean-Paul JOVENT	CFE-CGC
Mr Yves PASCART	CFE-CGC
Ms Valérie SCHORGERÉ	CGT
THEIR MEMBERS WITH ADVISORY CAPACITY	
Mr Chemseddine CHKIOUA	Government Commissioner – Director General of the French Civil Aviation Authority
Mr Marc BOREL	Deputy Government Commissioner – Director in charge of Air Transport
Mr Jean-Marc DELION	General Economic and Financial Controller
Mr Éric NAMIGANDET-TENGUERE	Secretary of the Social and Economic Committee
NON-VOTING BOARD MEMBERS APPOINTED BY THE GENERAL MEETING OF SHAREHOLDERS OF 21 MAY 2024	
Mr Pascal DOLL	As President of Roissy Pays de France agglomeration community
Ms Anne HIDALGO	As Mayor of the City of Paris
Mr Hugues MOUTOUH	As General secretary of Ministry of the Interior
Ms Valérie PÉCRESSE	As President of the Ile-de-France Region